

Selected 2005 Strategic Alliances, Joint Venture and Licensing Transactions

2006-01-01

- **A123 Systems** — Offshore manufacturing of advanced power storage devices
- **Alnylam Pharmaceuticals** — Alliance with Novartis for RNA interference therapeutics
- **Analog Devices** — Product development, OEM and license agreements
- **AOL** — Payment processing agreements for online transactions
- **Aspect Medical Systems** — Alliance with Boston Scientific to develop products for diagnosing and treating neurological diseases
- **Aveo** — Genetic profiling collaboration with Merck for targeted cancer drugs
- **Avid** — Key licensing, distribution and supply agreements for Avid and its Digidesign division
- **Becton Dickinson** — Diabetes research and development agreement with Plureon
- **Bose** — Various licensing and collaboration matters
- **Braintree Laboratories** — Acquisition of Axid® Oral Solution from Reliant Pharmaceuticals
- **Cephalon** — Collaboration with Alkermes for Vivitrol™ alcohol dependence drug in the US
- **Citi** — Various credit card agreements and strategic alliances
- **Columbia University** — Licensing of LCD technology to major Asian electronics manufacturers
- **CRC Group** — Outsourcing agreement with NTL Group for mobile repair business
- **Egenera** — Exclusive OEM strategic alliance with Fujitsu Siemens
- **Idera Pharmaceuticals** — Collaboration with Novartis to develop immune modulatory compound therapeutics
- **IETF** — Transfer of key Internet standards intellectual property to IETF Trust
- **IMlogic** — OEM and license agreements for instant messaging software
- **Millennium Pharmaceuticals** — Collaboration with Schering-Plough for Integrilin® heart disease drug in the US
- **NFL** — Advice on various television broadcast issues
- **NitroMed** — Manufacturing and supply agreement with Schwarz Pharma Manufacturing
- **POSC** — Strategic alliance with Satyam for oil & gas information standards in India and Asia Pacific
- **PTC Therapeutics** — Anti-angiogenesis with Bausch & Lomb in ophthalmology

- **RedHat** — Formation of Fedora Foundation to promote open source Fedora Linux kernel
- **RSA Security** — Agreement with Aladdin Knowledge Systems for security token devices
- **Silicon Integration Initiative, Inc.** — Formation of integrated circuit library format coalition
- **SmartBargains** — Online marketing referral agreement with LinkShare
- **Starent Networks** — International distribution agreements and licensing transactions
- **Stratus Technologies** — Collaboration with NEC for next-generation fault-tolerant computing platforms
- **Syntonix** — Collaboration with Boehringer Ingelheim to optimize therapeutic peptides for inhalation
- **Wyeth** — Licensing advice for discovery research agreements
- **Yahoo!** — Advice regarding technical standards compliance and submissions