

## Selected 2000 M&A Transactions

2001-01-01

We represented clients in more than 200 M&A transactions valued in excess of \$40 billion in 2000.

Selected transactions include:

- **Akamai** — has acquired Intervu Inc. — \$2,800,000,000
- **CareerBuilder** — has been acquired by Knight Ridder and Tribune Company — \$200,000,000
- **Analog Devices** — has acquired BCO Technologies plc — \$150,000,000
- **Spyglass** — has been acquired by Open TV Corp. — \$2,500,000,000
- **PerkinElmer** — has acquired NEN Life Sciences, Inc. — \$400,000,000
- **Millennium** — has acquired Cambridge Discovery Chemistry — \$53,000,000
- **CMGI** — has acquired Flycast Communications Corporation — \$2,540,000,000
- **Spring Tide Networks** — has been acquired by Lucent Technologies Inc. — \$1,300,000,000
- **Oberon** — has been acquired by OnDisplay, Inc. — \$181,000,000
- **ArrowPoint Communications** — has been acquired by Cisco Systems, Inc. — \$5,700,000,000
- **Nortel Networks** — has agreed to sell its 81.25% interest in Arris Interactive L.L.C. to Antec Corporation — \$983,000,000
- **Wildfire** — has been acquired by Orange plc — \$142,000,000
- **Entrust Technologies** — has acquired enCommerce, Inc. — \$703,000,000
- **Getronics** — has sold its Alliance Managed Services business to QualxServ LLC — Undisclosed
- **Broadband Access Systems, Inc.** — has been acquired by ADC Telecommunications, Inc. — \$2,250,000,000
- **ATG** — has acquired Toronto Technology Group — Undisclosed
- **MKS Instruments** — has agreed to acquire Applied Science and Technology, Inc. — \$300,000,000
- **eCredit.com** — 30% interest has been acquired by Internet Capital Group, Inc. — \$450,000,000
- **Thermo Electron Corporation** — has agreed to sell Thermo Cardiosystems, Inc. to Thoratec Laboratories Corporation — \$572,000,000

- **Sapient** — has acquired Human Code, Inc. — \$104,000,000
- **Bottomline Technologies** — has acquired Checkpoint Holdings, Ltd. — \$78,000,000
- **Element 14** — has been acquired by Broadcom Corporation — \$594,000,000
- **Curis** — has been formed through the merger of Creative BioMolecules, Ontogeny and Reprogenesis — \$600,000,000
- **BeFree** — has acquired TriVida Corporation — \$186,000,000
- **C-Port** — has been acquired by Motorola, Inc. — \$430,000,000
- **Unisphere Networks** — has agreed to acquire BroadSoft, Inc.
- **Cerulean** — has been acquired by Aether Systems, Inc. — \$150,000,000
- **Dragon Systems** — has been acquired by Lernout & Hauspie Speech Products N.V. — \$593,000,000
- **Prodigy Communications Corporation** — has established a strategic relationship with SBC Communications Inc. — \$1,610,000,000
- **Marlin Broadcasting, Inc.** — has been acquired by Cox Radio, Inc. — \$125,000,000
- **Innoveda** — has been formed through the merger of Viewlogic Systems and Summit Design — \$58,000,000
- **MSL** — has acquired selected assets from 3Com Corporation — \$105,000,000
- **NextPoint Networks** — has been acquired by NetScout Systems, Inc. — \$60,000,000
- **BioTransplant Incorporated** — has agreed to acquire Eligix, Inc. — \$55,000,000
- **IDX** — has agreed to sell ChannelHealth to Allscripts, Inc. — \$225,000,000
- **VST Technologies Incorporated** — has been acquired by SmartDisk Corporation — \$93,000,000
- **AspenTech** — has acquired Petrosoft Corporation — \$60,000,000
- **Neon** — has acquired selected fiber optic facilities and services from Exelon and ConEd — \$280,000,000
- **Convergent Networks** — has acquired Technology Control Services, Inc. — \$140,000,000
- **Energy North** — has been acquired by Eastern Enterprises — \$250,000,000
- **Keane** — has acquired Care Computer Systems, Inc. — Undisclosed
- **Williams** — has sold Masterchem Industries to Masco Corporation — \$260,000,000
- **HomeRuns.com** — has been acquired from Hannaford Bros. Co. — \$100,000,000
- **SilverStream** — has acquired Bondi Software, Inc. — Undisclosed
- **Mediabridge** — has been acquired by Engage, Inc. — \$268,000,000
- **Pioneer** — has been acquired by UniCredito Italiano, S.p.A. — \$1,260,000,000
- **Breakaway Solutions** — has acquired Eggrock Partners — \$252,000,000
- **Arch Wireless** — has acquired Paging Network, Inc. — \$1,700,000,000