

mergersacquisitions

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1970s > 1980s > 1990s > 2003 >>

COMPUTERS

TELECOM

WIRELESS
























SOFTWARE

INTERNET

MEDICAL DEVICES

BIOTECH

LIFE SCIENCES

 <i>has agreed to acquire</i> NEW FOCUS \$330,500,000 <i>Pending*</i>	 <i>has acquired a majority interest in</i> WORLDZEN Undisclosed October 2003	 <i>has been acquired by</i> SCANSOFT \$132,000,000 August 2003	 <i>has acquired</i> BUSINESS LAYERS \$42,500,000 December 2003	 <i>has been acquired by</i> CASTANEA PARTNERS AND BOSTON VENTURES \$58,000,000 December 2003	 <i>has been acquired by</i> USA INTERACTIVE \$150,000,000 April 2003	 <i>has sold AltaVista to</i> OVERTURE SERVICES \$140,000,000 April 2003	 <i>has been acquired by</i> MOTOROLA \$175,000,000 May 2003	 <i>has acquired</i> CSC ADVANCED DATABASE SOLUTIONS Undisclosed June 2003
 <i>has sold EDIX to</i> TOTAL EMED \$64,000,000 June 2003	 <i>has sold its</i> <i>excipient business to</i> JOSEF RETTENMAIER HOLDING \$41,750,000 February 2003	 <i>has acquired</i> STEPTech Undisclosed June 2003	 <i>has acquired</i> NORTHERN POWER SYSTEMS \$27,500,000 plus warrants December 2003	 <i>has acquired</i> HARDWICK LANDFILL Undisclosed March 2003	 <i>has merged with</i> RIBOPHARMA Undisclosed July 2003	 <i>has acquired</i> SISTINA SOFTWARE \$31,000,000 plus earnout December 2003	 <i>has agreed to be acquired by</i> CELESTICA \$293,000,000 Pending*	
 <i>has acquired</i> THOMPSON ASSOCIATES \$13,000,000 plus earnout January 2003	 <i>has acquired 13 REITs</i> \$369,000,000 June 2003	 <i>has acquired the corporate</i> <i>earnings call transcript and web</i> <i>distribution business from</i> FAIR DISCLOSURE FINANCIAL NETWORK Undisclosed July 2003	 <i>has acquired</i> AMICAS \$30,000,000 plus earnout November 2003	 <i>has merged with</i> GENVEC \$61,600,000 August 2003	 <i>has sold the worldwide rights to</i> <i>PhosLo® (calcium acetate) to</i> NABI BIOPHARMACEUTICALS \$101,000,000 August 2003	 <i>has merged with</i> PHYSIOME SCIENCES Undisclosed August 2003	 <i>acquisition of 51% interest by</i> NOVARTIS \$255,000,000 May 2003	 <i>has sold its test</i> <i>and measurement business to</i> SPX Undisclosed October 2003

Hale and Dorr > >> the leader in technology and life sciences company mergers and acquisitions.



* as of December 31, 2003

Boston
617 526 6000

London
44 20 7645 2400

Munich
49 89 24 213 0

New York
212 937 7200

Oxford
44 1235 823 000

Princeton
609 750 7600

Reston
703 654 7000

Waltham
781 966 2000

Washington
202 942 8400

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